



# EVENT AGENDA

## MONDAY, 27 APRIL

TIME	EVENT
08:30 - 17:00	<b>ILPA Institute: Communicating with Influence for the Limited Partner (LP-ONLY; Advanced Registration Required)</b>
13:00 - 16:00	<b>Peloton Studio Experience &amp; Ride</b>
17:00	<b>Welcome Cocktails &amp; Dinner (LP-ONLY)</b> <i>Sponsored by Campbell Lutyens and Carta</i>

## TUESDAY, 28 APRIL

TIME	EVENT
<b>LP-ONLY MORNING</b>	
08:00 - 09:00	<b>Networking Breakfast and Registration</b>
09:00 - 09:10	<b>Welcome &amp; ILPA Update with ILPA CEO Jennifer Choi</b>
09:10 - 09:35	<b>Fireside Chat - Evolution of the LP-GP Partnership</b> <p>The LP-GP relationship in private markets is being fundamentally redefined. What was once a transactional exchange is now a strategic partnership shaped by liquidity innovation, deeper alignment and rising expectations around transparency, data and governance. As private markets mature, long-term performance increasingly depends on how well LPs and GPs work together. The discussion will cover how the LP-GP partnership has changed in practice and what it must become to succeed over the next decade.</p> <p><b>Speaker:</b> Steven Batchelor, Managing Partner and Co-CEO, Hg</p> <p><b>Moderator:</b> Richard von Gusovius, Partner and Global Co-Head of Distribution, Campbell Lutyens</p>
09:35 - 10:30	<b>LP Roundtable - LPAC Best Practices</b> <p>LPACs play a central role in private equity fund governance, yet approaches to LPAC structure and engagement vary widely. This LP-only roundtable brings together LPs to share candid</p>

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perspectives on what makes an LPAC effective in practice. The discussion will cover LPAC composition, mandates, conflict and consent processes, meeting cadence, and communication between meetings. Designed as a peer idea exchange, this closed-door session provides LPs an opportunity to compare approaches, share challenges and identify best practices.

**Speakers:**

Cyndi Mosquera, Director and Head of Europe Private Equity, MetLife  
Greg Jania, Global Co-Head of Private Equity, APG  
John Owers, Head of Fund Solutions, British International Investment

**Moderator:**

Oliver Rochman, Partner, Morgan Lewis

**Read Out:**

Hope Edwards-Newsome, Senior Director of Industry Affairs, ILPA

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10:30 - 10:45

**Networking Break**

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10:45 - 11:30

**Workshops (Topics 1-3)**

*Choose one topic from the indicated selection.*

**ROLLING IT FORWARD: CONTINUATION VEHICLES AND THE NEW PE PLAYBOOK**

Continuation vehicles (CVs) have become a core feature of the private equity landscape, raising increasingly technical questions around valuation methodologies, transaction process, conflicts management and LP transparency. This session will examine recent developments in the secondaries market, with a particular focus on CVs and the governance frameworks that support them. Drawing on recent industry developments and disputes, the discussion will explore where risk tends to arise and how evolving market standards may shape best practices for structuring and evaluating these transactions.

**Speakers:**

Oliver Gottschalg, Professor, HEC Paris/Gottschalg Analytics  
Anton Orlich, Managing Investment Director, CalPERS  
Immanuel Rubin, Partner and Global Co-Head of Secondaries, Campbell Lutyens  
Jamie Hayford, Managing Director, Pantheon

**Moderator**

Brian Hoehn, Director of Industry Affairs, ILPA

**SIDE BY SIDE: MAKING CO-INVESTMENTS WORK FOR LPS AND GPS**

Co-investments have become an increasingly important component of PE portfolios, offering LPs the potential for enhanced returns, fee efficiency, and greater portfolio control. This session examines key considerations in PE co-investments, including deal selection, access and allocation, underwriting timelines, governance rights, and alignment of interests between LPs and GPs. The discussion will explore common execution challenges and emerging market practices, providing practical insights for evaluating and participating in co-investment opportunities across different fund strategies and market conditions.

**Speakers:**

Diane Griffioen, Head of Private Equity, PGGM  
Tom Jenkins, Principal, CPP Investments  
Alexandre Armbruster, Head of PE and Infrastructure Funds, Caisse des Dépôts

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**Moderator:**

Cyril Auger, Senior Managing Director, Ardian

**THE RISE OF RETAIL CAPITAL IN PRIVATE MARKETS**

The growing presence of retail capital in private equity is changing how funds are structured, marketed, and managed. This session focuses on the implications for LPs, including capacity allocation, governance and alignment, liquidity management, valuation and reporting complexity, and potential impacts on portfolio construction. The discussion will explore where LP priorities may diverge as retail capital scales, how GPs are balancing competing investor needs, and what institutional LPs should monitor as this segment continues to evolve.

**Speakers:**

Sarah Farrell, Managing Principal and Head of Private Equity for Europe and Asia, Allstate

Juan Mier, Lead Analyst, Fund Strategies, Pitchbook Data

Abhishek Gupta, Scientific Infra & Private Assets (SIPA, Part of PEI) Head of Business, EDHEC Business School

**Moderator:**

Neal Prunier, Managing Director of Industry Affairs, ILPA

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**11:30 - 11:45****Networking Break**

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**11:45 - 12:30****Workshops (Topics 1-3)**

*Choose one topic from the indicated selection.*

1. ROLLING IT FORWARD: CONTINUATION VEHICLES AND THE NEW PE PLAYBOOK
2. SIDE BY SIDE: MAKING CO-INVESTMENTS WORK FOR LPS AND GPS RETAIL CAPITAL
3. THE RISE OF RETAIL CAPITAL IN PRIVATE MARKETS

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**Full Participant Programme Begins****12:30 - 13:30****Networking Lunch**

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**12:30 - 13:30****Networking Lunch & Learn: The Essentials of Electrification**

*Co-Hosted by Blackstone*  
**(LP-ONLY)**

At a time when increased demand for electricity around the world is driving secular growth across the electrical value chain, experts from Blackstone will discuss the driving forces behind the shift and the evolving set of opportunities & risks in the space. They will also discuss how they are investing in areas like critical equipment, engineering/testing/maintenance services, and specialized software & technology.

**Speakers:**

Darius Sepassi, Senior Managing Director, Blackstone

Matthew Pedley, Senior Managing Director, Blackstone

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**13:30 - 14:00****Keynote - Machines at the Gate - Allocators, Get Ready to be Disrupted by AI-Based Decision Making****Speaker:**

Oliver Gottschalg, Professor, HEC Paris/Gottschalg Analytics

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14:00 - 14:45	<b>Sector Deep Dive/AMA Session - AI/Technology</b>
	This sector deep dive brings together leading GPs focused on technology to discuss key industry trends and how they are shaping investment decisions and portfolio strategy. Drawing on recent deal and portfolio experience, the session will conclude with an interactive ask me anything component, giving LPs the opportunity to engage directly with GPs
	<b>Speakers:</b> Christian Lucas, Managing Partner, Silver Lake Philipp Freise, Partner, Co-Head of European Private Equity, KKR Antony Edwards, Head of Portfolio Operations, PSG Bram Kaashoek, Partner and COO, Main Capital
	<b>Moderator:</b> James Yorston, Engineering Director, Carta
14:45 - 15:00	<b>Networking Break</b>
15:00 - 17:00	<b>Allocator Roundtable: Exploring the State of the Impact Investing Market</b> <i>Co-Hosted by ILPA &amp; Tideline</i> <b>(LP-ONLY)</b>
15:00 - 17:00	<b>European Corporate Diversity: Current Trends and Considerations</b>
15:00 - 15:45	<b>LP/GP Meeting 1</b>
15:45 - 16:00	<b>Networking Break</b>
16:00 - 16:45	<b>LP/GP Meeting 2</b>
17:00 - 18:30	<b>European Emerging LPs Reception</b> <b>(LP-ONLY)</b>
17:00	<b>Cocktails and Dinner</b>

## WEDNESDAY, 29 APRIL

TIME	EVENT
06:30 - 07:30	<b>Morning Wellness Activities</b>
08:00 - 09:00	<b>Women in Private Markets Breakfast</b> <i>Co-Hosted by Level20</i>
08:00 - 09:00	<b>Networking Breakfast</b>
09:00 - 09:15	<b>Day 2 Welcome with ILPA Head of Europe Bart van Dijk</b>
09:15 - 10:15	<b>LP-GP Roundtable - Evolution of the LP-GP Partnership</b>
	This interactive roundtable brings together leading LPs and GPs to explore how the LP-GP relationship is evolving in today's private equity landscape. Participants will discuss shifting expectations around transparency, alignment, governance, and value creation, as well as how market volatility, co-investment opportunities, and extended fund lives are reshaping partnerships.

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**Speakers:**

Giovanni Orsi, Managing Director, Head of Relationships and Partnerships, Private Equity, PSP Investments  
François Massut, Managing Director and Head of Private Equity Funds, Peugeot Invest  
Oliver Haarmann, Founding Partner, Searchlight  
Joana Rocha Scaff, Managing Director, Neuberger Berman

**Moderator:**

Teia Merring, Partner, Global Head of Strategic Partnership Solutions, EQT

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10:15 - 10:30 **Networking Break**

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10:30 - 11:15 **LP/GP Meeting 3**

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11:15 - 11:30 **Networking Break**

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11:30 - 12:15 **LP/GP Meeting 4**

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12:15 - 13:30 **Networking Lunch**

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13:30 - 14:00 **Keynote - Investing in Healthcare Amid Global Shifts**

**Speaker:**

Yann Mauron, Co-Head of thematic Private Equity Health, Pictet Alternative Advisors

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14:00 - 14:45 **Sector Deep Dive/AMA Session - Healthcare**

This sector deep dive brings together leading GPs focused on healthcare to discuss key industry trends and how they are shaping investment decisions and portfolio strategy. Drawing on recent deal and portfolio experience, the session will conclude with an interactive ask me anything component, giving LPs the opportunity to engage directly with GPs

**Speakers:**

Anthony Farias, Partner, ARCHIMED  
Amit Karna, Partner, Keensight Capital  
Samuel Levy Co-Founding Partner, Lauxera

**Moderator:**

Chiara Cairelli, VP of Primaries, Harbourvest Partners

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14:45 - 15:00 **Networking Break**

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15:00 - 15:30 **Keynote - NATO, Private Capital and the Future of Defence**

**Speaker:**

General Christopher Cavoli, the former Supreme Allied Commander Europe (SACEUR) and military head of NATO

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15:30 - 16:15 **Sector Deep Dive/AMA Session - Defence**

This sector deep dive brings together leading GPs focused on defence to discuss key industry trends and how they are shaping investment decisions and portfolio strategy. Drawing on recent deal and portfolio experience, the session will conclude with an interactive ask me anything component, giving LPs the opportunity to engage directly with GPs

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**Speakers:**

Michael Marshall, Managing Director, Advent International

Brendan Dillon, Partner, Head of Capital Formation, Credit & Capital Markets, Veritas Capital

Sebastian v. Ribbentrop, Founding Partner, Join Capital

Guillaume Carnein, Partner, Quadrille Capital

**Moderator:**

Marco Natoli, Head of Sustainable Growth Division - Equity Investments, European Investment Fund (EIF)

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**16:15 - 16:30**      **Wrap Up with ILPA CEO Jennifer Choi**

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**16:30**              **Closing Reception**

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