



EVENT AGENDA

MONDAY, 27 APRIL

TIME	EVENT
08:30 - 17:00	ILPA Institute: Communicating with Influence for the Limited Partner (LP-ONLY; Advanced Registration Required)
13:00 - 16:00	Peloton Studio Experience & Ride
17:00	Welcome Cocktails & Dinner (LP-ONLY) <i>Sponsored by Campbell Lutyens and Carta</i>

TUESDAY, 28 APRIL

TIME	EVENT
LP-ONLY MORNING	
08:00 - 09:00	Networking Breakfast and Registration
09:00 - 09:10	Welcome & ILPA Update with ILPA CEO Jennifer Choi
09:10 - 09:35	Fireside Chat - Evolution of the LP-GP Partnership <p>The LP-GP relationship in private markets is being fundamentally redefined. What was once a transactional exchange is now a strategic partnership shaped by liquidity innovation, deeper alignment and rising expectations around transparency, data and governance. As private markets mature, long-term performance increasingly depends on how well LPs and GPs work together. The discussion will cover how the LP-GP partnership has changed in practice and what it must become to succeed over the next decade.</p> <p>Speaker: Steven Batchelor, Managing Partner and Co-CEO, Hg</p> <p>Moderator: Richard von Gusovius, Partner and Global Co-Head of Distribution, Campbell Lutyens</p>
09:35 - 10:30	LP Roundtable - LPAC Best Practices <p>LPACs play a central role in private equity fund governance, yet approaches to LPAC structure and engagement vary widely. This LP-only roundtable brings together LPs to share candid</p>

perspectives on what makes an LPAC effective in practice. The discussion will cover LPAC composition, mandates, conflict and consent processes, meeting cadence, and communication between meetings. Designed as a peer idea exchange, this closed-door session provides LPs an opportunity to compare approaches, share challenges and identify best practices.

Speakers:

Cyndi Mosquera, Director and Head of Europe Private Equity, MetLife
Giovanni Orsi, Managing Director, Head of Relationships and Partnerships, Private Equity, PSP Investments
Greg Jania, Global Co-Head of Private Equity, APG
John Owers, Head of Fund Solutions, British International Investment

Moderator:

Oliver Rochman, Partner, Morgan Lewis

Read Out:

Hope Edwards-Newsome, Senior Director of Industry Affairs, ILPA

10:30 - 10:45

Networking Break

10:45 - 11:30

Workshops (Topics 1-3)

Choose one topic from the indicated selection.

ROLLING IT FORWARD: CONTINUATION VEHICLES AND THE NEW PE PLAYBOOK

Continuation vehicles (CVs) have become a core feature of the private equity landscape, raising increasingly technical questions around valuation methodologies, transaction process, conflicts management and LP transparency. This session will examine recent developments in the secondaries market, with a particular focus on CVs and the governance frameworks that support them. Drawing on recent industry developments and disputes, the discussion will explore where risk tends to arise and how evolving market standards may shape best practices for structuring and evaluating these transactions.

Speakers:

Oliver Gottschalg, Professor, HEC Paris/Gottschalg Analytics
Anton Orlich, Managing Investment Director, CalPERS
Immanuel Rubin, Partner and Global Co-Head of Secondaries, Campbell Lutyens
Jamie Hayford, Managing Director, Pantheon

Moderator

Brian Hoehn, Director of Industry Affairs, ILPA

SIDE BY SIDE: MAKING CO-INVESTMENTS WORK FOR LPS AND GPS

Co-investments have become an increasingly important component of PE portfolios, offering LPs the potential for enhanced returns, fee efficiency, and greater portfolio control. This session examines key considerations in PE co-investments, including deal selection, access and allocation, underwriting timelines, governance rights, and alignment of interests between LPs and GPs. The discussion will explore common execution challenges and emerging market practices, providing practical insights for evaluating and participating in co-investment opportunities across different fund strategies and market conditions.

Speakers:

Diane Griffioen, Head of Private Equity, PGGM
Tom Jenkins, Principal, CPP Investments

Alexandre Armbruster, Head of PE and Infrastructure Funds, Caisse des Dépôts

Moderator:

Cyril Auger, Senior Managing Director, Ardian

THE RISE OF RETAIL CAPITAL IN PRIVATE MARKETS

The growing presence of retail capital in private equity is changing how funds are structured, marketed, and managed. This session focuses on the implications for LPs, including capacity allocation, governance and alignment, liquidity management, valuation and reporting complexity, and potential impacts on portfolio construction. The discussion will explore where LP priorities may diverge as retail capital scales, how GPs are balancing competing investor needs, and what institutional LPs should monitor as this segment continues to evolve.

Speakers:

Sarah Farrell, Managing Principal and Head of Private Equity for Europe and Asia, Allstate

Juan Mier, Lead Analyst, Fund Strategies, Pitchbook Data

Abhishek Gupta, Scientific Infra & Private Assets (SIPA, Part of PEI) Head of Business, EDHEC Business School

Moderator:

Neal Prunier, Managing Director of Industry Affairs, ILPA

11:30 - 11:45

Networking Break

11:45 - 12:30

Workshops (Topics 1-3)

Choose one topic from the indicated selection.

1. ROLLING IT FORWARD: CONTINUATION VEHICLES AND THE NEW PE PLAYBOOK
2. SIDE BY SIDE: MAKING CO-INVESTMENTS WORK FOR LPS AND GPS RETAIL CAPITAL
3. THE RISE OF RETAIL CAPITAL IN PRIVATE MARKETS

Full Participant Programme Begins

12:30 - 13:30

Networking Lunch

12:30 - 13:30

Networking Lunch & Learn: The Essentials of Electrification

Co-Hosted by Blackstone
(LP-ONLY)

At a time when increased demand for electricity around the world is driving secular growth across the electrical value chain, experts from Blackstone will discuss the driving forces behind the shift and the evolving set of opportunities & risks in the space. They will also discuss how they are investing in areas like critical equipment, engineering/testing/maintenance services, and specialized software & technology.

Speakers:

Darius Sepassi, Senior Managing Director, Blackstone

Matthew Pedley, Senior Managing Director, Blackstone

13:30 - 14:00

Keynote - Machines at the Gate - Allocators, Get Ready to be Disrupted by AI-Based Decision Making

Speaker:

Oliver Gottschalg, Professor, HEC Paris/Gottschalg Analytics

14:00 - 14:45 Sector Deep Dive/AMA Session - AI/Technology

This sector deep dive brings together leading GPs focused on technology to discuss key industry trends and how they are shaping investment decisions and portfolio strategy. Drawing on recent deal and portfolio experience, the session will conclude with an interactive ask me anything component, giving LPs the opportunity to engage directly with GPs

Speakers:

Christian Lucas, Managing Partner, Silver Lake
Philipp Freise, Partner, Co-Head of European Private Equity, KKR
Antony Edwards, Head of Portfolio Operations, PSG
Bram Kaashoek, Partner and COO, Main Capital

Moderator:

James Yorston, Engineering Director, Carta

14:45 - 15:00 Networking Break

15:00 - 17:00 Allocator Roundtable: Exploring the State of the Impact Investing Market
Co-Hosted by ILPA & Tideline
(LP-ONLY)

15:00 - 17:00 European Corporate Diversity: Current Trends and Considerations

15:00 - 15:45 LP/GP Meeting 1

15:45 - 16:00 Networking Break

16:00 - 16:45 LP/GP Meeting 2

17:00 - 18:30 European Emerging LPs Reception
(LP-ONLY)

17:00 Cocktails and Dinner

WEDNESDAY, 29 APRIL

TIME

EVENT

06:30 - 07:30 Morning Wellness Activities

08:00 - 09:00 Women in Private Markets Breakfast
Co-Hosted by Level20

08:00 - 09:00 Networking Breakfast

09:00 - 09:15 Day 2 Welcome with ILPA Head of Europe Bart van Dijk

09:15 - 10:15 LP-GP Roundtable - Evolution of the LP-GP Partnership

This interactive roundtable brings together leading LPs and GPs to explore how the LP-GP relationship is evolving in today's private equity landscape. Participants will discuss shifting

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expectations around transparency, alignment, governance, and value creation, as well as how market volatility, co-investment opportunities, and extended fund lives are reshaping partnerships.

Speakers:

Giovanni Orsi, Managing Director, Head of Relationships and Partnerships, Private Equity, PSP Investments

François Massut, Managing Director and Head of Private Equity Funds, Peugeot Invest

Oliver Haarmann, Founding Partner, Searchlight

Joana Rocha Scaff, Managing Director, Neuberger Berman

Moderator:

Teia Merring, Partner, Global Head of Strategic Partnership Solutions, EQT

10:15 - 10:30 Networking Break

10:30 - 11:15 LP/GP Meeting 3

11:15 - 11:30 Networking Break

11:30 - 12:15 LP/GP Meeting 4

12:15 - 13:30 Networking Lunch

13:30 - 14:00 Keynote - Investing in Healthcare Amid Global Shifts

Speaker:

Yann Mauron, Co-Head of thematic Private Equity Health, Pictet Alternative Advisors

14:00 - 14:45 Sector Deep Dive/AMA Session - Healthcare

This sector deep dive brings together leading GPs focused on healthcare to discuss key industry trends and how they are shaping investment decisions and portfolio strategy. Drawing on recent deal and portfolio experience, the session will conclude with an interactive ask me anything component, giving LPs the opportunity to engage directly with GPs

Speakers:

Anthony Farias, Partner, ARCHIMED

Amit Karna, Partner, Keensight Capital

Samuel Levy Co-Founding Partner, Lauxera

Moderator:

Chiara Cairelli, VP of Primaries, Harbourvest Partners

14:45 - 15:00 Networking Break

15:00 - 15:30 Keynote - NATO, Private Capital and the Future of Defence

Speaker:

General Christopher Cavoli, the former Supreme Allied Commander Europe (SACEUR) and military head of NATO

15:30 - 16:15 Sector Deep Dive/AMA Session - Defence

This sector deep dive brings together leading GPs focused on defence to discuss key industry trends and how they are shaping investment decisions and portfolio strategy. Drawing on recent

deal and portfolio experience, the session will conclude with an interactive ask me anything component, giving LPs the opportunity to engage directly with GPs

Speakers:

Michael Marshall, Managing Director, Advent International

Brendan Dillon, Partner, Head of Capital Formation, Credit & Capital Markets, Veritas Capital

Sebastian v. Ribbentrop, Founding Partner, Join Capital

Guillaume Carnein, Partner, Quadrille Capital

Moderator:

Marco Natoli, Head of Sustainable Growth Division - Equity Investments, European Investment Fund (EIF)

16:15 - 16:30

Wrap Up with ILPA CEO Jennifer Choi

16:30

Closing Reception
